



Citizen Centric Report

NORTHERN MARIANAS COLLEGE



Mission

Northern Marianas College, through its commitment to student learning, provides high quality, affordable and accessible educational programs and services for the individual and people of the Commonwealth.

Vision

Northern Marianas College will serve as the engine to drive the economic growth and the social and cultural vitality of the Commonwealth.

Strategic Imperatives

- Increase Relevance to the CNMI Workforce
- Ensure Continued Accreditation
- Accelerate Time to Completion
- Improve Student Success and Support
- Strengthen Operations and Resource Development

Resilience

Super Typhoon Yutu. On October 24, 2018, Super Typhoon Yutu slammed into the CNMI with winds with speeds of up to 220mph. The storm was the strongest, most powerful to hit the CNMI in more than three decades. The damage to NMC was extensive. The College lost 37 out of 39 classrooms. Additionally, hundreds of computers, valuable lab equipment, our Bookstore and all its contents, vehicles, classroom furniture, and other equipment were destroyed by the typhoon. The total damage is estimated above \$20 million.

Focus on Student Learning. Despite the extraordinary damage to the College, NMC staff, faculty, and administrators kept their focus on students and their path to their degrees. The College suspended the Fall 2018 semester for about 30 days and then held classes at one of the local high schools so that courses can continue while FEMA and the Army Corps built 24 temporary classroom tents on the As Terlaje campus. These temporary structures are being used to this day while long term recovery efforts are ongoing. And despite all the challenges, NMC's enrollment **GREW** in the Fall 2019 semester.



Accreditation

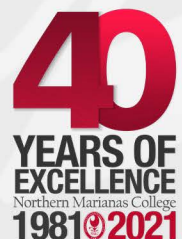
The Northern Marianas College is a land grant institution accredited by the Senior College and University Commission of the Western Association for Schools and Colleges.

Governance

Charles V. Cepeda
Chairman
Board of Regents

Frankie Eliptico
Interim President
Vice President, Office of Administration and Advancement

Cynthia Deleon Guerrero
Vice President
Office of Learning and Student Success



Commencement

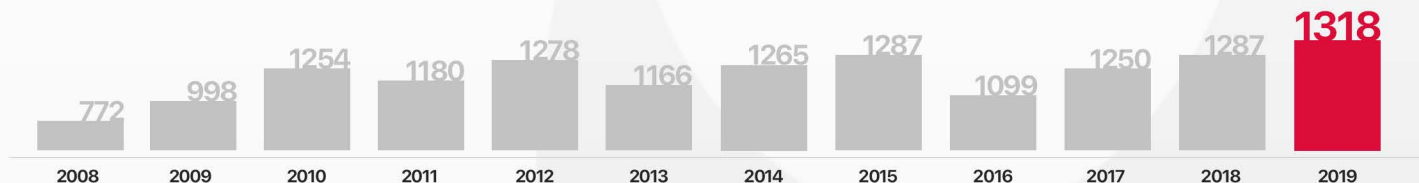
Meeting Workforce Needs

Despite the unprecedented challenges brought by Super Typhoon Yutu in FY 2019, NMC conferred degrees to one of the largest graduating classes in the institution's nearly 40-year history in June, 2019. Students earned degrees in business, nursing, education, and other areas critical to the CNMI's workforce capacity building efforts. The growing number of graduates is further evidence that more and more residents of the Northern Mariana Islands are looking to NMC for their professional advancement and personal growth.

- 1 About 2 Programs 3 Finances 4 Outlook

Programs

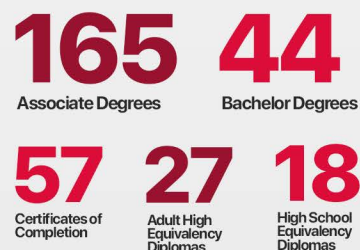
NMC Fall Enrollment (12 Years)



NMC Degrees and Certificates Awarded (Academic Year 2009-10 to 2018-19)

Degrees and Certificates ²	09-10	10-11	11-12	12-13	13-14	14-15	15-16	16-17	17-18	18-19	Total
BS in Education	18	14	14	29	36	30	40	22	14	24	241
<i>Early Childhood Education Concentration</i>				4	3	3	5	5	1	2	23
<i>Elementary Childhood Education</i>	18	14	14	16	25	14	14	12	6	11	144
<i>Rehabilitation & Human Services Concentration</i>				9	7	11	17	5	7	7	63
<i>Special Education Concentration</i>					3	4	5	2		5	19
BS in Business Management							10	9	33	20	72
<i>Accounting Concentration</i>									8	8	16
AA in Business	3	6	8	6	4	11	8	10	11	13	80
AA in Liberal Arts¹	36	53	49	53	64	78	57	57	73	75	595
<i>Education Emphasis</i>						25	13	19	26	23	106
<i>Health and Physical Education Emphasis</i>							1			3	4
<i>Social Work Emphasis</i>										2	2
AAS in Business Administration¹	12	19	20	20	13	8	19	30	39	32	212
<i>Accounting Emphasis</i>	6	10	7	6	4	5	10	14	18	14	94
<i>Business Management Emphasis</i>	5	10	10	7	7	5	10	9	18	17	98
<i>Computer Applications Emphasis</i>	4	3	4	9	5	0	2	11	11	8	57
AAS in Criminal Justice	4	5	8	6	8	12	9	17	23	21	113
AAS in Hospitality Management	3	2	2	9	4	13	6	9	16	10	74
AS in Fire Science Technology										1	1
AS in Natural Resources Management		1	4	2	6	7	9	11	16	7	63
AS in Nursing	4	12	16	35	22		15	18	17	6	145
CC in Basic Law Enforcement									30	47	77
CC in Fire Science Technology									38	31	69
CC in Hospitality Management			1								1
CC in Nursing Assistant								10		10	20
Total Degrees and Certificates Awarded	80	112	122	160	157	159	173	231	303	266	1763

Credentials Conferred in FY 2019



The numbers above do not include the hundreds of individuals who are served through NMC's noncredit programs and community services, including NMC Community Development Institute, the Cooperate Research Education and Extension Service (CREES), the University Center for Excellence in Developmental Disabilities, and other programs at NMC.

AA: Associate of Arts
AAS: Associate of Applied Science
AS: Associate of Science
BS: Bachelor of Science
CC: Certificate of Completion

¹Students can pursue more than one emphasis or concentration in a degree program. This is why the total number of emphases and/or concentrations awarded can exceed the total number of degrees awarded. ²Certificate programs are offered on a cohort basis.



Veterans Enrolled at NMC

27 current students currently attend NMC using the GI Bill. NMC thanks all service members for their service to the country.

27



International Students

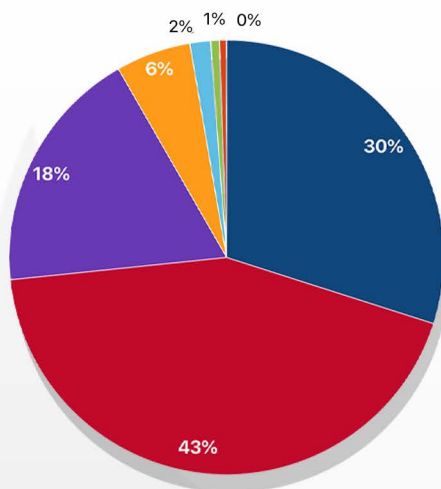
Total enrollment of students on temporary visas of all types.

91

Finances

NMC Revenues Fiscal Year 2018

Federal Grants	\$8,352,691.01
Appropriations	\$5,756,471.31
Tuition	\$3,529,238.75
Fees	\$1,073,287.42
Program Revenue	\$295,948.65
Other Revenue	\$124,790.24
Gifts and Contributions	\$100,534.54
Total Revenue	\$19,232,961.92

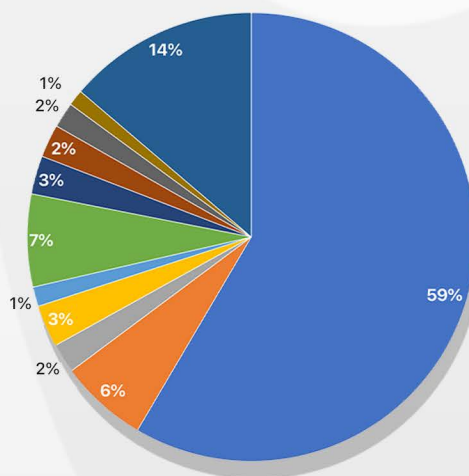


FY18 Revenues

- CNMI Appropriations
- Federal Grants
- Tuition
- Fees
- Program Revenue
- Other Revenue
- Gifts and Contributions

NMC Expenses Fiscal Year 2018

Salaries and Benefits	\$6,303,787.40
Other	\$1,484,568.07
Contractual Services	\$720,504.71
Adjunct/Overload	\$683,451.98
Capital Expenditures	\$328,406.62
Utilities	\$298,116.78
Student Expense	\$256,700.33
Professional Development/Travel	\$230,074.88
Communications	\$197,723.09
Supplies	\$151,732.63
Rent	\$124,669.88
Total (Excluding Federal/Gifts)	\$10,779,736.37



FY18 Expenses

- Salaries and Benefits
- Adjunct/Overload
- Professional Development/Travel
- Capital Expenditures
- Supplies
- Contractual Services
- Utilities
- Student Expense
- Communications
- Rent
- Other

Cost of Attendance (In-State) 2018-2019	Resident (Dependent) 1	Resident (Living Alone) 2	Resident (Living w/ Dependent) 3
Tuition	\$3,078.00	\$3,078.00	\$3,078.00
Fees	\$960.00	\$960.00	\$960.00
Books/Supplies	\$1,600.00	\$1,600.00	\$1,600.00
Room/Board	\$2,400.00	\$6,000.00	\$8,800.00
Transportation	\$1,600.00	\$1,600.00	\$1,600.00
Personal Expense	\$1,000	\$1,400	\$1,800
Health Insurance	--	--	--
Total (Full-Time Status)	\$10,638.00	\$14,638.00	\$17,838.00

✓ Fiscal Responsibility

For the eleventh consecutive year, Northern Marianas College received a favorable audit opinion — an unqualified opinion — on its FY2018 financial statements.

To view the audit report, visit www.marianas.edu, Our College > Resource Documents

💰 Financial Aid

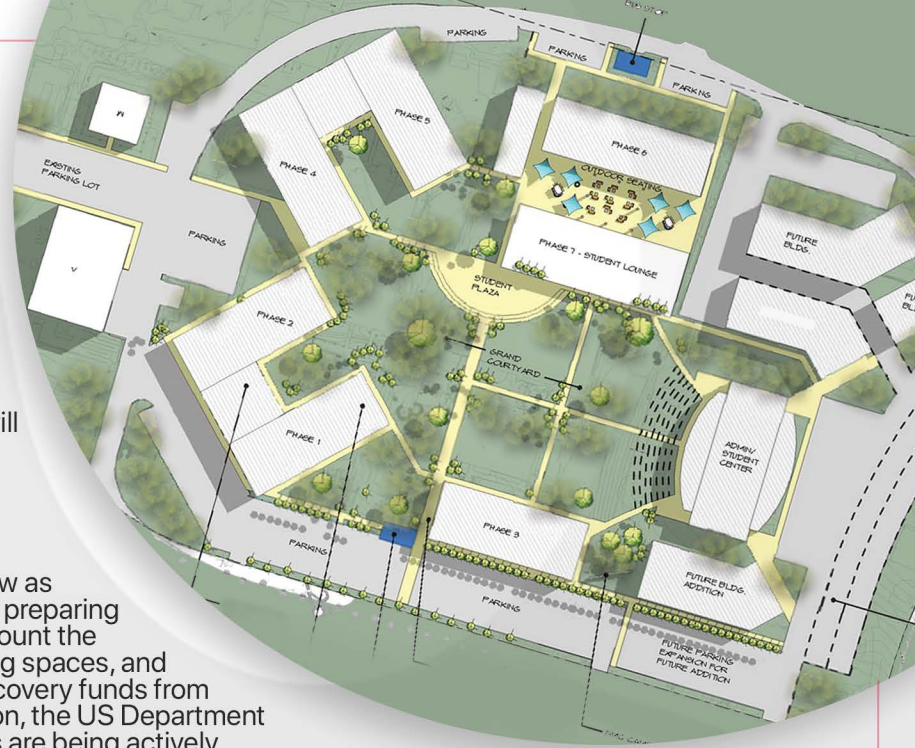
- Approximately 75% of NMC's student population receives Federal Title IV funding
- CNMI Scholarship Recipients: Spring 2018: **308 students** | Fall 2018: **356 students**
- SHEFA Recipients: FY2018: **624 students**

Outlook

New NMC

Northern Marianas College is on the path to full recovery and is working to turn what was the worst event in College history into one that will fuel unprecedented institutional growth. The institution is focused on building new, state-of-the-art buildings that are resilience to typhoons and other disasters.

These new facilities are even more necessary now as NMC's student population grows. The College is preparing a new facilities master plan that will take into account the College's new strategic plan, the future of learning spaces, and the Commonwealth's needs in the long term. Recovery funds from FEMA, the Economic Development Administration, the US Department of Education, and other federal and local sources are being actively pursued.



Preliminary Rendering of New NMC Campus

Challenges

In FY19 NMC was challenged by significant budget cuts. At the end of FY19 (Sept. 30, 2019), the College had yet to receive nearly \$3M in budgeted allocations from the CNMI Government. To help offset some of this shortfall, NMC had begun austerity measures in the middle of the fiscal year (and was the first CNMI agency to implement austerity measures that include reduction of hours) reducing wages by 10% to all non-federal staff and administrators who make more than 25k per year.

Innovation



Accreditation Reaffirmation

NMC is currently preparing its Institutional Report for review by Senior College and University Commission of the Western Association for Schools and Colleges. The preparation of the report is a comprehensive process that involves all stakeholders, including all staff, faculty, administrators, and board members.



Partnering in Workforce Development

The College is aggressively pursuing partnerships with other institutions and agencies to expand workforce development opportunities for residents. In 2019, the College inked an agreement with the University of Guam to offer the bachelor's degree in criminal justice program. The College is also partnering with the Public School System to help increase graduation rates by offering bridge programs to help students advance more quickly to graduation.



Law Enforcement / First Responders

NMC has coordinated multiple cohorts of cadets for the Department of Public Safety and the Department of Fire and Emergency Management Services academies. This allows enforcement personnel and first responders to also earn college credits during their academy training.



New Website / Mobile App

Northern Marianas College will soon be launching its mobile app which will provide students a central hub for all NMC related information on their mobile devices. The mobile app will include a notification service that will allow NMC to deploy urgent messages to students in a more efficient and timely manner.